

BOARD OF DIRECTORS
Wednesday 22 July 2026, 4.00pm – 5.45pm
Robens Suite, Guy's Hospital and MS Teams

A G E N D A

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| 1. Welcome and apologies
<i>Charles Alexander</i> | <i>Verbal</i> | <i>4.00pm</i> |
| 2. Declarations of interest | <i>Verbal</i> | <i>-</i> |
| 3. Minutes of the previous meeting (29 April 2026) and review of actions | <i>Paper</i> | <i>-</i> |
| 4. Chairman's report
<i>Charles Alexander</i> | <i>Verbal</i> | <i>4.05pm</i> |
| 5. Chief Executive's report
<i>Amanda Pritchard</i> | <i>Paper</i> | <i>4.15pm</i> |
| 6. Freedom to Speak Up Annual Report
<i>Eve Bignell</i> | <i>Paper</i> | <i>4.30pm</i> |
| 7. Future Ready update
<i>Steven Davies, clinical group CEOs</i> | <i>Paper</i> | <i>4.45pm</i> |
| 8. System partnerships
<i>Jackie Parrott</i> | <i>Paper</i> | <i>5.05pm</i> |
| 9. Patient and Public Engagement Annual Report
<i>Jackie Parrott</i> | <i>Paper</i> | <i>5.20pm</i> |
| 10. Updates from chairs of Board committees
<i>Board committee chairs</i> | <i>Verbal</i> | <i>5.25pm</i> |

Papers for noting

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| 11. Reports from Board committees: | <i>Papers</i> | <i>5.40pm</i> |
| 11.1 Academic Committee in Common 23 April 2026
11.2 Audit & Risk Committee 20 May & 17 June 2026
11.3 Finance, Commercial & Investment Committee 22 April 2026
11.4 Financial Report at Month 3 (2026/27)
11.5 Quality & Performance Committee 20 May 2026
11.6 Integrated Performance Report May 2026
11.7 People, Culture & Education Committee 3 June 2026
11.8 Transformation & Major Programmes Committee 13 May 2026 | | |
| 12. Register of documents signed under seal
<i>Amanda Pritchard</i> | <i>Paper</i> | <i>-</i> |
| 13. Any other business | <i>Verbal</i> | <i>5.40pm</i> |

Date of next meeting: Wednesday 21 October 2026, 4.00pm – 5.45pm