

BOARD OF DIRECTORS
Wednesday 21 October 2026, 4.00pm – 5.45pm
Robens Suite, Guy's Hospital and MS Teams

A G E N D A

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|--|---------------|---------------|
| 1. Welcome and apologies
<i>Charles Alexander</i> | <i>Verbal</i> | <i>4.00pm</i> |
| 2. Declarations of interest | <i>Verbal</i> | - |
| 3. Minutes of the previous meeting (22 July 2026) and matters arising | <i>Paper</i> | - |
| 4. Chairman's report
<i>Charles Alexander</i> | <i>Verbal</i> | <i>4.05pm</i> |
| 5. Chief Executive's report
<i>Amanda Pritchard</i> | <i>Paper</i> | <i>4.15pm</i> |
| 6. Thirlwall Inquiry Report and Recommendations
<i>Gubby Ayida, Sara Hanna</i> | <i>Paper</i> | <i>4.30pm</i> |
| 7. Apollo: Maximising the value of Epic and delivering the next phase
<i>Jon Findlay, Denis Lafitte</i> | <i>Paper</i> | <i>4.50pm</i> |
| 8. Board Assurance Framework
<i>Avey Bhatia, Tendai Wileman</i> | <i>Paper</i> | <i>5.05pm</i> |
| 9. Updates from chairs of Board committees
<i>Board committee chairs</i> | <i>Verbal</i> | <i>5.20pm</i> |

Papers for noting

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| 10. Reports from Board committees: | <i>Papers</i> | <i>5.40pm</i> |
| 10.1 Academic Committee in Common 8 July & 6 October 2026
10.2 Quality & Performance Committee 15 July 2026
10.3 Finance, Commercial & Investment Committee 29 July 2026
10.4 People, Culture & Education Committee 2 September 2026
10.5 Transformation & Major Programmes Committee 9 September 2026
10.6 Audit & Risk Committee 16 September 2026
10.7 Financial Report at Month 6 (2026/27)
10.8 Integrated Performance Report September 2026 | | |
| 11. Register of documents signed under seal
<i>Amanda Pritchard</i> | <i>Paper</i> | - |
| 12. Any other business | <i>Verbal</i> | <i>5.40pm</i> |

Date of next meeting: Wednesday 27 January 2027, 3.45pm – 5.45pm
(including Trust CARE Awards)